

3 Mar 2025

Buy

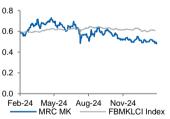
Price RM0.46

Target Price RM0.83 (from RM0.96)

Market Data	
Bloomberg Code	MRC MK
No. of shares (m)	4,467.5
Market cap (RMm)	2,055.1
52-week high/low (RM)	0.74 / 0.47
Avg daily turnover (RMm)	5.1
KLCI (pts)	1,586.6
Source: Bloomberg, CIMB Secu	ırities

Major Shareholder (%)	
EPF	(36.2%)
Gapurna	(15.5%)
Lembaga Tabung Haji	(5.4%)
Free Float	42.9
Source: Bloomberg, CIMB Securities	

Performance			
	ЗМ	6M	12M
Absolute (%)	(8.6)	(11.9)	(20.7)
Rel Market (%)	(8.6)	(9.1)	(20.7)



Source: Bloomberg, CIMB Securities

Analyst

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Malaysian Resources Corporation

FY24 results miss estimates; LRT 3 Phase 2 contract clinched

MRCB's FY24 results missed expectations; 4Q24 core profit shrank by 93% QoQ to RM1m, against a 13% QoQ contraction at the top-line level. Having just bagged the LRT 3 Phase 2 contract worth RM2.5bn, MRCB is looking to crystallise up to RM6bn worth of job opportunities in FY25F vs. only RM250m new contract wins in FY24. Rolling forward the valuation base to FY26F, we maintain our Buy call on MRCB with a lower TP of RM0.83 (from RM0.96) after (i) cutting our FY26F and FY27F core profit forecasts by 40% and 21%, respectively, and (ii) incorporating minor housekeeping adjustments post FY24 results release. However, we expect material contributions from the LRT 3 Phase 2 contract and the progressive conversion of other higher-conviction bids to underpin a rebound in FY26F core profits to RM68m (+56% vs. RM39m in FY25F), rising further to RM108m in FY27F.

Financial highlights					
FYE Dec	2023	2024	2025F	2026F	2027F
Revenue (RMm)	2,514.1	1,645.4	1,538.4	1,773.3	3,046.5
Core net profit (RMm)	(66.2)	63.7	39.2	67.9	108.3
Core EPS (Sen)	(1.5)	1.7	1.1	1.6	2.5
EPS growth (%)	nm	nm	(38.2)	55.7	50.1
DPS (Sen)	1.0	1.0	0.9	1.2	2.0
Core PE (x)	nm	nm	43.7	28.1	18.7
Div yield (%)	2.2	2.2	2.0	2.6	4.3
ROE (%)	2.2	1.4	0.8	1.5	2.3
Net Gearing (%)	18.1	27.3	28.8	37.0	33.9
PBV(x)	0.4	0.4	0.4	0.4	0.4

Source: Company, CIMB Securities

FY24 below expectations

Malaysian Resources Corporation (MRCB)'s 4Q24 core profit shrank by 93% QoQ against a 13% QoQ contraction at the top-line level. This brought FY24 core profit to RM64m (FY23; -RM66m); 9% below our full-year forecast, and 18% behind consensus estimates. FY24 revenue fell 35% YoY on (i) lower property development billings (Tria @ 9 Seputeh and Sentral Suites were completed in FY23), (ii) the disposal of Menara CelcomDigi and Plaza Alam Sentral (FY23), and (iii) the near completion of LRT 3 Phase 1 works. The stronger turnaround in FY24's bottom line was supported by cost savings from some of the completed projects in 2Q24 (following the finalisation of project accounts). The group declared a first and final DPS of 1 sen in FY24 (+50% vs. our estimate of 0.5 sen), translating into a dividend yield of 2.2% (payout ratio: 70%).

Eyeing RM6bn worth of job opportunities after bagging LRT 3 Phase 2 contract

In conjunction with its FY24 results release, MRCB disclosed that the group has secured the contract to undertake Phase 2 of the LRT 3 project worth RM2.5bn. MRCB's scope of works entails the construction of five reinstated stations, two electric vehicle (EV) bus depots in Shah Alam and Johan Setia, the supply of light rail vehicles, and other related infrastructure and system work. The fixed-price project is scheduled to be completed in two years' time. Beyond this project, MRCB is in advanced negotiations for the KL Sentral and Shah Alam stadium redevelopment works worth RM2–3bn and is eyeing fresh opportunities under the Large Scale Solar (LSS) Petra 5+ programme. The group is also tendering for RM1.6bn worth of jobs (including the Penang Airport expansion and the upgrading of Tawau Airport) and has been pre-qualified for several flood mitigation and water infrastructure projects (RM1bn). Altogether, the group is looking to crystallise up to RM6bn worth of new contracts for FY25F.

RM1bn property sales target for FY25F

MRCB sold RM836m worth of new properties in FY24, falling just 5% short of its initial target. For FY25F, the group has set a higher new property sales target of RM1bn (one-third from local projects and two-thirds from foreign launches). This is underpinned by RM3.9bn worth of new property launches in FY25F: The Symphony Centre, Auckland (RM1.1bn); Lot R of Kolektif KL Sentral (RM205m); Bledisloe House, Auckland (RM343m); MARIS — 20 Queen Street, Southport (RM533m); Bukit Jalil Sentral Phase 1A and 1B (RM808m); 9 Seputeh — Parcel A (RM417m); and PJ Sentral Tower 5 (RM482m). In terms of existing launches, the 26 Vista luxury apartment in the Gold Coast, Australia, has achieved a take-up rate of 65% (44% of gross development value) despite initiating two rounds of price increases.

Maintain Buy with a lower TP of RM0.83

Rolling forward its valuation base to FY26F, we maintain our Buy call on MRCB with a lower TP of RM0.83 (from RM0.96) after (i) cutting our forecasts for the group's FY26F and FY27F core profit by 40% and 21%, respectively, and (ii) implementing minor housekeeping tweaks post the release of its FY24 results. Nevertheless, we expect material contributions from the LRT 3 Phase 2 contract — alongside the progressive conversion of other higher conviction bids — to underpin a rebound in FY26F core profits to RM68m (+56% vs. RM39m in FY25F), rising further to RM108m in FY27F. Key re-rating catalyst: more construction wins. Key risk factor: delays to FY25F property launches.

Exhibit 1: Financial results

YE 31 Dec (RM m)	FY23	FY24	% YoY	3Q24	4Q24	% QoQ
Turnover	2,514.1	1.645.4	(34.6)	426.3	370.7	(13.0)
Net operating cost/income	(2,469.3)	(1,499.1)	(55)	(400.4)	(348.1)	(1010)
EBIT	44.8	146.4	226.9	25.9	22.6	(12.7)
Interest Expense	(112.8)	(108.8)	220.3	(31.9)	(26.1)	(12.1)
Interest Income	22.6	26.7		5.6	6.2	
		64.2			2.7	
Pre-Exceptionals Profit	(45.4)			(0.3)		
Exceptionals	167.2	0.0		0.0	0.0	
Pre-Associates/JV Profit	121.8	64.2		(0.3)	2.7	
Associates/JVs	12.4	10.8		2.6	2.7	
Pretax Profit	134.2	75.0	(44.1)	2.3	5.4	131.6
Taxation	(33.2)	(11.5)		6.3	(4.7)	
Minority Interest/disct.ops	(0.1)	0.1		0.2	(0.0)	
Net Profit	101.0	63.7	(37.0)	8.9	0.6	(92.9)
Core Net Profit	(66.2)	63.7	nm	8.9	0.6	(92.9)
Core EPS (sen)	(1.5)	1.4		0.2	0.0	
Gross DPS (sen)	1.0	1.0		0.0	1.0	
BV/share (RM)	1.03	1.03		1.03	1.03	
, ()						
EBIT Margin (%)	1.8	8.9		6.1	6.1	
Pretax Margin (%)	5.3	4.6		0.5	1.5	
Effective Tax (%)	24.7	15.3		(271.4)	87.7	
Segmental Breakdown (RM m)						
Turnover						
Construction	1,736.6	1,283.0	(26.1)	342.2	298.2	(12.9)
Property development & investment	711.9	286.7	(59.7)	65.1	52.2	(19.9)
Infrastructure & concession	0.0	0.0	n/m	0.0	0.0	n/m
Facilities management & parking	51.3	56.3	9.9	14.4	14.5	1.1
0 1 0	14.4	19.4	35.3	4.6	5.8	25.6
Investment holding & Others						
Total	2,514.1	1,645.4	(34.6)	426.3	370.7	(13.0)
EBIT						
Construction	87.4	166.4	90.3	39.1	21.5	(45.0)
Property development & investment	148.8	(17.6)	n/m	(2.3)	(8.0)	n/m
Infrastructure & concession	0.0	0.0	n/m	0.0	0.0	n/m
Facilities management & parking	(2.4)	9.0	n/m	1.3	2.6	100.5
Investment holding & Others	(101.7)	155.0	n/m	27.0	20.9	(22.7)
Total	44.8	146.4	226.9	25.9	22.6	(12.7)
EBIT margin (%)						
• , ,	07 4	12.0		11.4	7.2	
Construction	87.4	13.0				
Property development & investment	148.8	(6.2)		(3.6)	(1.5)	
Infrastructure & concession	0.0	n/m		n/m	n/m	
Facilities management & parking	(2.4)	16.0		8.9	17.7	
Investment holding & Others	(101.7)	n/m		n/m	n/m	
Total	44.8	8.9		6.1	6.1	

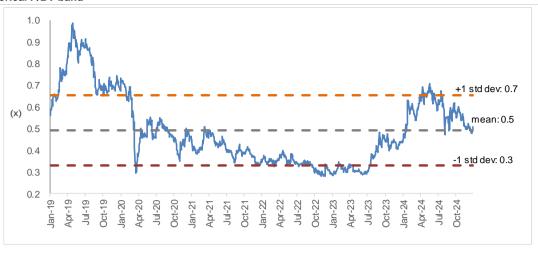
Source: Company, CIMB Securities

Exhibit 2: SOTP valuation

Divisions/Operations	Size		alue (RM)		Method	% of NAV	
Landback	(acres)	psf	m	/share			stake (%
Landbank Suria Subana	3.3	300	43.6	0.01	Market value		
Suria Subang Selbourne 2, Shah Alam	3.3 2.4		20.6	0.01			
		200			Market value Market value		
Metro Spectacular, Jln. Putra (51%)	10.1	300	67.0	0.01			
Bukit Beruntung	1.4	180	10.8	0.00	Market value		
Ipoh Raya Sub-total	832.3 849.4	5	181.3 323.4	0.04 0.07	Market value	3.9	
Development properties							
Development projects			6,860.3	1.40	NPV @ 9%		100.0
Sub-total			6,860.3	1.40	111 V & 070	83.8	100.0
		NLA/room	Value	(RM)	Method		Effective
		bays	m	/share			stake (%
Investment properties		•					•
Menara MRCB, Shah Alam		216,000	25.0	0.01	NPI@7.25%		100.0
Plaza Alam Sentral, Shah Alam		433,349	94.7	0.02	NPI@7.25%		100.0
Kompleks Sentral, Segambut Industrial Park		484,689	43.4	0.01	NPI@7%		100.0
Ascott Sentral (Lot 348), KL Sentral		143 rooms	78.7	0.02	RM0.6m/room		100.0
Sub-total			241.8	0.05		3.0	
Property management							
Quill Capita Management (QCM)			91.3	0.02	NPI@7%		41.0
Sub-total			91.3	0.02	<u> </u>	1.1	
Construction & Facilities Management							
Construction			653.9	0.13	12x FY26F net profit		
Facilities management			186.5	0.04	Net book value as of FY23		
Bukit Jalil Sentral Management Contract			49.5	0.01	NPV@7.5%		
Sub-total			890.0	0.18		10.9	
Listed-investments							
Sentral REIT			258.0	0.05	Market Value		27.8
Sub-total			258.0	0.05		3.2	
Others			394.6	0.08	Net book value as of FY23		
Sub-total			394.6	0.08		4.8	
Gross NAV			9,059.4	1.85			
Net cash/(debt)			(1,418.7)	(0.29)	Company leve as of 31 Dec 2023	(17.3)	
Proceeds from ESOS/warrant conversions			548.1	0.11	Warrants B exercise price: RM1.25	6.7	
Total NAV			8,188.8	1.67		100.0	
FD no of shares			4,906.0	_			
NAV/share			1.67				
TP (less: 50% discount)			0.83				
Share price as of 27 Feb 2025			0.46				
Upside (%)			81.4				
FY26F Yield (%)			2.6				
Total Return (%)			84.0				
Discount to NAV (%)			(72.4)				

Source: Company, Bloomberg, CIMB Securities

Exhibit 3: Historical P/BV band



Source: Company, Bloomberg, CIMB Securities

Income Statement	Malaysian Resources Corporation					
Revenue	Income Statement					
Page						2027
		·	•	•	-	3,046.
Operating income (EBIT)						323.
Other Income & associates 12.4 10.8 54.5 36.5 36.5 36.9 70.0 0.0 0.0 0.0 0.0 0.0 0.0 10.1 20.0 0.0 0.0 0.0 10.1 12.2 75.0 70.4 101.3 13.2 75.0 70.4 101.3 13.2 75.0 70.4 101.3 13.2 10.1 10.1 15.8 (.25.4) (.26.1) 10.1 15.8 (.25.4) (.26.1) (.26.1) 10.1 15.8 (.26.1) (.26.1) 10.1 15.8 (.26.1) (.26.1) 10.1 15.8 (.26.1)	•	,	, ,	` '	, ,	(85.6
Nel Inderest						237.9 42.3
Exceptional Rems						(98.0
Printary print		,	, ,	, ,	, ,	0.0
Taxatan	•					182.2
Minorises/pref dividends (0.1)						(56.1
Net profit 101.0 63.7 39.2 67.9 Core net profit (66.2) 63.7 39.2 67.9 Core net profit Core net profit		,	, ,	` '	, ,	(17.9
Second	•	` '				108.3
PYE Dec (RMm)	•					108.3
FYE Dec (RMm) 2023 2024 2025F 2026F Fixed asselss 733.9 762.7 760.1 755.3 Intangible assels 177.0 123.8 116.6 109.5 Other long-term assels 4,537.6 4,714.6 4,807.4 4,881.7 Cash & squivalent 972.0 999.2 769.4 2,172.5 Stock 510.4 381.8 625.5 888.5 Trade debtors 1,985.0 2,228.5 1306.6 1,554.7 Other current assets 3,561.7 3,674.4 2,728.8 2,676.1 Trade cerditors 1,820.4 1,732.9 1,032.1 1,172.8 Short-term borrowings 311.0 580.7 2,674. 246.9 Other current labilities 23.4 5.4 5.4 5.4 Corpation borrowings 1,480.5 1,678.3 1,826.6 1,886.1 Other current labilities 2,585.6 2,336.2 2,485.5 2,342.0 Demotration borowings 1,490.5 1,678.3	Ralance Sheet					
Intangible assets		2023	2024	2025F	2026F	2027F
Oher fong-term assets 4,537.6 4,714.6 4,807.4 4,881.7 Total non-current assets 5,448.5 5,601.0 5,684.1 5,746.5 Sash & equivalent 972.0 399.2 709.4 217.2 Stock 510.4 381.8 625.5 888.5 Trade debtors 1,965.0 2,298.5 1,306.6 1,554.7 Other current assets 311.4 3.48 25.3 15.7 Total current assets 3,861.7 3,674.4 2,728.8 2,676.1 Total current assets 1,820.4 1,732.9 1,032.1 1,172.8 Short-term borrowings 311.0 580.7 267.4 246.9 Other current liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Long-term borrowings 1,490.5 1,579.3 1,526.6 1,586.1 Other long-term liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Coher long-term liabilities 2,255.6 2,336.2 2,245.5 2,240.0 Sharcholders' fun	Fixed assets	733.9	762.7	760.1	755.3	748.2
	Intangible assets	177.0	123.8	116.6	109.5	102.4
Cash & equivalent 972.0 999.2 769.4 217.2 Stock 510.4 381.8 625.5 888.5 Trade debitors 1,965.0 2,258.5 1,506.6 1,554.7 Other current assets 114.2 34.8 25.3 15.7 Total current assets 3,561.7 3,674.4 2,728.8 2,676.1 Trade creditors 1,820.4 1,732.9 1,032.1 1,172.8 Short-term borrowings 311.0 580.7 267.4 246.9 Other current liabilities 2,34 5.4 5.4 5.4 Total cong-term liabilities 765.1 657.9 659.9 659.9 Total long-term liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,54.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2	Other long-term assets	4,537.6	4,714.6	4,807.4	4,881.7	4,961.4
Stock 1,965.0 2,258.5 1,306.6 1,554.7 1,965.0 2,258.5 1,306.6 1,554.7 1,965.0 2,258.5 1,306.6 1,554.7 1,565.0 2,258.5 1,306.6 1,554.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,564.7 1,565.0 1,565.0 1,565.1 1,162.8 1,565.1 1,162.8 1,565.1 1,162.8 1,172.8 1,182.	Total non-current assets	5,448.5	5,601.0	5,684.1	5,746.5	5,812.0
Trade debtors 1,966.0 2,258.5 1,306.6 1,554.7 Other current assets 11.4.2 34.8 25.3 15.7 Total current assets 11.4.2 34.8 25.3 15.7 Total current assets 11.4.2 34.8 25.3 15.7 Total current assets 1,561.7 3,674.4 2,726.8 2,676.1 Trade creditors 1,820.4 1,732.9 1,032.1 1,172.8 Short-term borrowings 311.0 580.7 267.4 246.9 Other current liabilities 23.4 5.4 5.4 5.4 5.4 5.4 Total current liabilities 21.54.8 2,319.0 1,304.9 1,425.1 Chong-term borrowings 1,490.5 1,678.3 1,828.6 1,686.1 Other long-term bring illustriates 765.1 657.9 656.9 655.9 Other long-term liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Other long-term liabilities 5.5 5.5 11.3 18.5 Other long-term liabilities 6.5 5.5 5.5 11.3 18.5 Other long-term liabilities 6.5 5.5 5.5 11.3 18.5 Other long-term liabilities 6.5 5.5 5.5 5.5 11.3 18.5 Other long-term liabilities 6.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5	Cash & equivalent	972.0	999.2	769.4	217.2	178.3
Other current assets 114.2 (activation assets) 35.61.7 (activation assets) 35.61.7 (activation assets) 2.676.1	Stock	510.4	381.8	625.5	888.5	1,585.3
Total current assets 3,561.7 3,674.4 2,728.8 2,676.1 Trade creditors 1,820.4 1,732.9 1,032.1 1,172.8 Trade creditors 1,820.4 1,732.9 1,032.1 1,172.8 Total current liabilities 23.4 5.4 5.4 5.4 Total current liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Long-term borrowings 1,490.5 1,678.3 1,828.6 1,686.1 Other long-term liabilities 765.1 657.9 656.9 655.9 Total current liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement	Trade debtors	1,965.0	2,258.5	1,306.6	1,554.7	1,669.3
Trade creditors 1,820.4 1,732.9 1,032.1 1,172.8 Short-term borrowings 311.0 580.7 267.4 246.9 Cher current liabilities 2,34 5.4 5.4 5.4 5.4 Contact current liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Long-term borrowings 1,490.5 1,678.3 1,828.6 1,688.1 Cher long-term borrowings 1,490.5 1,678.3 1,828.6 1,688.1 Cher long-term liabilities 765.1 657.9 656.9 655.9 Contact current liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 4,75.0 70.4 101.3 Depreciation/Amortisation 76.2 4,99.9 409.5 77.8 429.9 409.0 409.5 77.8 429.0 409.	Other current assets	114.2	34.8	25.3	15.7	5.9
Short-term borrowings 311.0 580.7 267.4 246.9 Other current liabilities 23.4 5.4 5.4 5.4 Total current liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Long-term borrowings 1,490.5 1,678.3 1,628.6 1,686.1 Other long-term liabilities 765.1 656.9 655.9 655.9 655.9 655.9 655.9 655.9 656.9 655.9 655.9 655.9 655.9 655.9 656.9 655.9 655.9 656.9 655.9 625.6 625.7 625.6 625.7 625.6	Total current assets	3,561.7	3,674.4	2,726.8	2,676.1	3,438.9
Other current liabilities 23.4 5.4 5.4 5.4 Total current liabilities 2,154.8 2,319.0 1,304.9 1,425.1 Long-term borrowings 1,490.5 1,678.3 1,328.6 1,686.1 Other long-term liabilities 765.1 657.9 656.9 655.9 Total long-term liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 409.5 77.8 (249.0) <	Trade creditors	1,820.4	1,732.9	1,032.1	1,172.8	2,092.6
Total current liabilities	Short-term borrowings	311.0	580.7	267.4	246.9	1,337.7
Long-term borrowings 1,490.5 1,678.3 1,828.6 1,686.1 Other long-term liabilities 765.1 657.9 655.9 655.9 Total long-term liabilities 2,255.6 2,336.2 2,48.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement Every profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (499.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (10.0) (10.0) Capital expenditure (50.9) (24.4) 0.0 0.0 0.0 Chers 20.8 (24.4) 0.0 0.0	Other current liabilities	23.4	5.4	5.4	5.4	5.4
Other long-term liabilities 765.1 657.9 656.9 655.9 Total long-term liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,617.7 4,609.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F FYE Dec (RMm) 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 4(90.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Others 20.8 (24.4) 0.0 0.0 Capital expenditure (50.9) (1.0) (100.0) (100.0)	Total current liabilities	·	•	•	-	3,435.8
Total long-term liabilities 2,255.6 2,336.2 2,485.5 2,342.0 Shareholders' funds 4,594.1 4,614.7 4,699.2 4,636.9 Minority interests 5.6 5.5 11.3 18.5 Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Cash flow from operations 450.0 95.0 0.0 0.0 Chiers 20.8 (24.4) 0.0 0.0 Chiers dived assets 450.0 95.0 0.0 0.0 Chiers could five paid (25.5.2) 457.5 (163.0) (163.0) Cash flow fro	_					432.3
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Minority interests 5.6 5.5 11.3 18.5	_	•	•	•	-	1,087.1
Cash flow Statement FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 Others (144.4) (96.5) 0.0 0.0 Others (144.4) </td <td></td> <td>•</td> <td>•</td> <td>•</td> <td>•</td> <td>4,691.6</td>		•	•	•	•	4,691.6
FYE Dec (RMm) 2023 2024 2025F 2026F Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) (44.7) (44.7) (44.7) (40.2) Others (144.4) (96.5) 0.0 0.0 Cash flow from financing (44.3) 316.3	Minority interests	5.6	5.5	11.3	18.5	36.4
Pretax profit 134.2 75.0 70.4 101.3 Depreciation/Amortisation 76.2 49.6 79.9 82.7 Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 Dividends paid (44.7) (44.7) (44.7) (44.7) (44.7) (44.7) (44.7) (40.2) Others (14.4) (96.5) 0.0 0.0 0.0 <	Cash flow Statement					
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Net change in working capital 479.7 (252.4) 7.5 (370.4) Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 0.0 Unividends paid (44.7)	Pretax profit	134.2	75.0	70.4	101.3	182.2
Others (260.3) (281.7) (80.0) (62.6) Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Chers 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 </td <td></td> <td>76.2</td> <td>49.6</td> <td>79.9</td> <td>82.7</td> <td>85.0</td>		76.2	49.6	79.9	82.7	85.0
Cash flow from operations 429.9 (409.5) 77.8 (249.0) Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) 0.0 0.0 0.0 0.0 Equity raised/(repaid) 0.0 0.0 0.0 0.0 Dividends paid (44.7) (44.7) (44.7) (44.7) (44.7) (40.2) Others (144.4) (96.5) 0.0 <t< td=""><td>Net change in working capital</td><td>479.7</td><td>(252.4)</td><td>7.5</td><td>(370.4)</td><td>108.4</td></t<>	Net change in working capital	479.7	(252.4)	7.5	(370.4)	108.4
Capital expenditure (50.9) (1.0) (100.0) (100.0) Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 Dividends paid (44.7) (44.7) (44.7) (40.2) Others (144.4) (96.5) 0.0 0.0 Cash flow from financing (444.3) 316.3 (207.7) (203.2) Net cash flow 405.5 (23.6) (229.9) (552.2) Cash b/f 501.6 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5	Others	(260.3)	(281.7)	(80.0)	(62.6)	(98.4
Net investments & sale of fixed assets 450.0 95.0 0.0 0.0 Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 0.0 Dividends paid (44.7) (44.7) (44.7) (40.2) Others (144.4) (96.5) 0.0 0.0 Cash flow from financing (444.3) 316.3 (207.7) (203.2) Net cash flow 405.5 (23.6) (229.9) (552.2) Cash b/f 501.6 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5	Cash flow from operations	429.9	(409.5)	77.8	(249.0)	277.
Others 20.8 (24.4) 0.0 0.0 Cash flow from investing 419.9 69.6 (100.0) (100.0) Debt raised/(repaid) (255.2) 457.5 (163.0) (163.0) Equity raised/(repaid) 0.0 0.0 0.0 0.0 Dividends paid (44.7) (44.7) (44.7) (40.2) Others (144.4) (96.5) 0.0 0.0 Cash flow from financing (444.3) 316.3 (207.7) (203.2) Net cash flow 405.5 (23.6) (229.9) (552.2) Cash b/f 501.6 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5	Capital expenditure	(50.9)	(1.0)	(100.0)	(100.0)	(100.0
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Others (144.4) (96.5) 0.0 0.0 Cash flow from financing (444.3) 316.3 (207.7) (203.2) Net cash flow 405.5 (23.6) (229.9) (552.2) Cash b/f 501.6 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5						0.0
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Cash b/f 501.6 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5	-			. ,		(216.6
Cash c/f 907.3 882.0 652.1 99.9 Key Ratios FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5						(38.9 99.9
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FYE Dec 2023 2024 2025F 2026F Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5						
Revenue growth (%) (21.6) (34.6) (6.5) 15.3 EBITDA growth (%) (61.3) 61.9 (0.3) 26.5	•	2000	0004	20055	20005	00075
EBITDA growth (%) (61.3) 61.9 (0.3) 26.5						2027F
						71.8
Pretay margins (%) 5.3 4.6 4.6 5.7						30.8

Key Ratios					
FYE Dec	2023	2024	2025F	2026F	2027F
Revenue growth (%)	(21.6)	(34.6)	(6.5)	15.3	71.8
EBITDA growth (%)	(61.3)	61.9	(0.3)	26.5	30.8
Pretax margins (%)	5.3	4.6	4.6	5.7	6.0
Net profit margins (%)	4.0	3.9	2.5	3.8	3.6
Interest cover (x)	0.5	1.8	1.2	1.7	2.4
Effective tax rate (%)	24.7	15.3	36.1	25.8	30.8
Net dividend payout (%)	44.2	70.2	102.6	78.9	82.5
Debtors turnover (days)	299	468	310	320	200
Stock turnover (days)	99	132	200	250	250
Creditors turnover (days)	277	526	330	330	330

Source: Bloomberg, CIMB Securities

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RATING GUIDE

Stock Rating	Definition
Buy	The stock's total return is expected to exceed 10% over the next twelve (12) months.
Hold	The stock's total return is expected to be between 0% and positive 10% over the next twelve (12) months.
Reduce	The stock's total return is expected to fall below 0% or more over the next twelve (12) months.
	Note: The total expected return of a stock is defined as the sum of:
	(a) the percentage difference between the target price and the current price; and
	(b) the forward net dividend yields of the stock. Stock price targets have an investment horizon of twelve (12) months.
Sector Rating	Definition
Overweight	An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.
Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.
Underweight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.

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